

# A generic code of urban mobility: how cities can achieve sustainable development

A study based on the R&D project “What Cities Want” on  
behalf of MAN SE

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mobil.TUM 2014



# High diversity among cities and their transport systems...

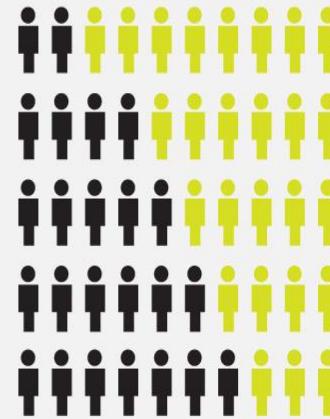


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# ...but common challenges

<b>1900</b>	2 out of every 10 people lived in an urban area
<b>1990</b>	4 out of every 10 people lived in an urban area
<b>2010</b>	5 out of every 10 people lived in an urban area
<b>2030</b>	6 out of every 10 people will live in an urban area
<b>2050</b>	7 out of every 10 people will live in an urban area



Urbanization



Motorization

Environmental constraints



A generic code of urban mobility



# Hypothesis

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Cities and their transport systems may look different but...

they are comprised of the same components and driven by the same processes –

Hence, there is a *generic code* of urban mobility.



# Study objectives

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- Describe and explain the complex system of urban mobility by a qualitative model approach
- Verify model assumptions for international case-study cities
- Identify future strategies for sustainable urban mobility



# Methodology: 3 modules

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1. Building up a system model „urban mobility“ using the sensitivity model by Frederic Vester
2. Survey of local experts from 15 cities worldwide on the perspectives of transport and urban development
3. Roundtable workshop with representatives from all surveyed cities on October 8/9, 2012 in Munich



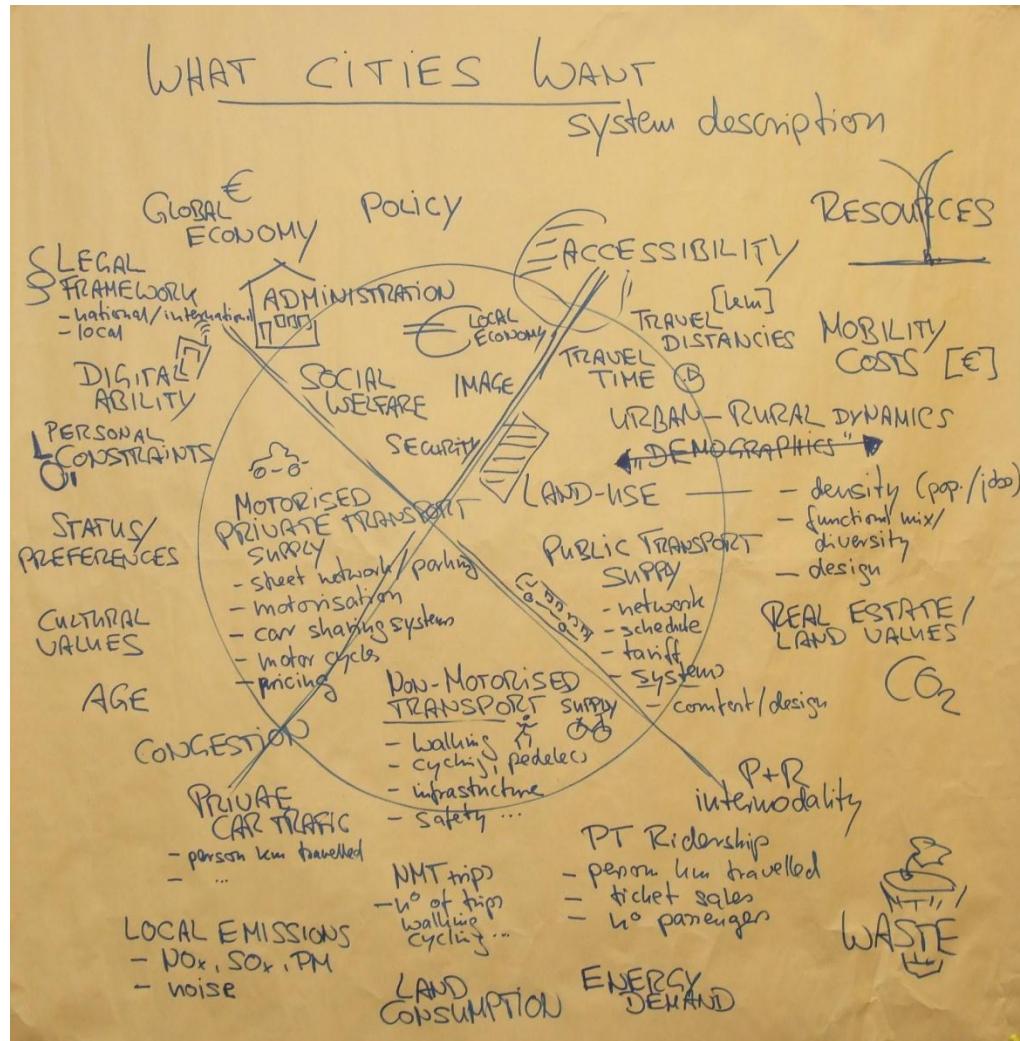
# Methodology: Sensitivity model by F. Vester

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- Development since 1970s by Frederic Vester
- Tool helping to explain complex systems
- Typical problems when dealing with complex systems
  - curing the symptoms and not the disease
  - involuntary side effects
  - too much intervention
- Biocybernetics as problem-solving approach → Learning from nature



# 1. System description



- Create a system picture
- Visualization improves understanding
- Helps to identify system elements and processes



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## 2. Set of variables

List of variables	
1	legal framework
2	city policies
3	organisation & administration
4	public budget
5	local economy
6	urban density
7	urban-rural dynamics
8	real estate values
9	socio-economic pop. structure
10	sustain. mobility orientation
11	city image
12	road infrastructure
13	car ownership
14	(congestion) traffic flow
15	trip duration
16	PT infrastructure
17	PT service quality
18	NMT infrastructure
19	intermodality
20	new mobility services
21	ICT for mobility services
22	mot. private mode share
23	PT mode share
24	NMT mode share
25	mobility costs
26	transport safety and security
27	social equity
28	transport energy demand
29	environmental impacts

### Variablenbeschreibung

#### 1 legal framework

legal framework on international (e.g. EU), national and regional regional level concerning sustainable mobility.

- Define influencing variables
- Operationalize the system picture
- Both types of variables, quantitative and qualitative ones
- As much as necessary, as little as possible
- Explanation for common understanding needed



### 3. Impact matrix

Influence by variable ↓ on variable →

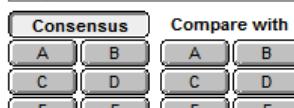
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17
1	X	2	2	1	1	1	1	1	0	1	0	2	1	0	0	2	1
2	1	X	3	2	1	3	1	2	1	1	3	2	0	0	0	3	3
3	1	2	X	1	0	0	1	1	0	1	3	2	1	2	2	2	1
4	1	3	2	X	0	0	0	0	0	0	0	2	0	0	0	3	3
5	0	1	1	1	X	1	3	2	3	1	0	0	3	0	0	0	0
6	1	1	0	1	0	X	2	3	1	2	2	3	2	2	1	2	2
7	1	1	1	3	3	2	X	2	2	2	1	2	3	3	2	2	1
8	0	0	0	1	2	3	3	X	2	0	0	0	1	0	0	0	0
9	1	1	0	2	2	1	2	1	X	1	2	0	2	0	1	0	1
10	1	1	1	0	0	1	1	0	1	X	3	0	2	1	1	1	2
11	0	3	1	0	1	1	1	1	2	1	X	0	1	0	0	0	0
12	2	1	1	2	1	1	3	1	0	1	2	X	1	3	2	2	2
13	0	1	1	0	0	1	2	3	1	3	1	0	X	1	1	0	0
14	1	3	2	1	1	0	3	1	0	2	3	3	1	X	3	0	0
15	0	1	1	1	1	0	2	1	0	1	1	0	1	0	X	1	1
16	1	1	2	2	1	1	3	2	1	2	3	1	1	1	2	X	1
17	0	1	2	1	1	1	2	1	0	2	1	1	1	1	3	2	1

- Assess the effect relationship between variables
- Focus on the strength of the effect not on its direction



### 3. Impact matrix

	Influence by variable  on variable →																												AS	Active sum				
1	legal framework	X	2	2	1	1	1	1	0	1	0	2	1	0	0	2	1	1	0	2	1	1	0	0	0	2	1	0	0	1	24	24		
2	city policies	1	X	3	2	1	3	1	2	1	1	3	2	0	0	0	3	3	3	2	2	1	1	1	1	1	1	1	1	1	2	43	43	
3	organisation & administration	1	2	X	1	0	0	1	1	0	1	3	2	1	2	2	2	2	2	2	2	2	2	2	2	2	2	1	1	1	0	41	41	
4	public budget	1	3	2	X	0	0	0	0	0	0	0	2	0	0	0	3	3	2	1	1	0	0	0	0	1	1	2	0	0	22	22		
5	local economy	0	1	1	1	X	1	3	2	3	1	0	0	3	0	0	0	0	0	0	0	1	1	2	2	1	2	0	3	0	0	28	28	
6	urban density	1	1	0	1	0	X	2	3	1	2	2	3	2	2	1	2	2	2	2	1	2	2	3	0	1	1	2	1	1	1	44	44	
7	urban-rural dynamics	1	1	1	3	3	2	X	2	2	2	1	2	3	3	2	2	1	2	3	2	2	3	2	0	1	2	2	2	55	55			
8	real estate values	0	0	0	1	2	3	3	X	2	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	12	12	
9	socio-economic pop. structure	1	1	0	2	2	1	2	1	X	1	2	0	2	0	1	0	1	1	0	1	2	2	2	2	0	1	1	0	0	29	29		
10	sustain. mobility orientation	1	1	1	0	0	1	1	0	1	X	3	0	2	1	1	1	2	1	2	2	2	3	3	3	0	1	1	2	2	38	38		
11	city image	0	3	1	0	1	1	1	1	2	1	X	0	1	0	0	0	0	0	1	3	1	1	2	1	1	1	0	0	0	23	23		
12	road infrastructure	2	1	1	2	1	1	3	1	0	1	2	X	1	3	2	2	2	2	1	1	1	3	1	3	1	0	1	1	43	43			
13	car ownership	0	1	1	0	0	1	2	3	1	3	1	0	X	1	1	0	0	1	2	2	3	3	3	2	2	0	3	1	1	38	38		
14	(congestion) traffic flow	1	3	2	1	1	0	3	1	0	2	3	3	1	X	3	0	0	0	3	1	3	2	2	1	0	1	1	2	3	43	43		
15	trip duration	0	1	1	1	1	0	2	1	0	1	1	0	1	0	1	0	X	1	1	0	1	1	2	2	2	1	0	1	1	2	0	25	25
16	PT infrastructure	1	1	2	2	1	1	3	2	1	2	3	1	1	1	2	X	3	1	3	2	3	3	3	3	1	2	3	2	0	53	53		
17	PT service quality	0	1	2	1	1	1	2	1	0	2	1	1	1	1	3	2	X	1	2	1	3	1	3	3	1	0	1	2	1	39	39		
18	NMT infrastructure	1	3	1	1	1	2	1	2	1	1	2	3	1	1	1	1	2	X	3	1	1	1	2	3	0	3	1	1	1	42	42		
19	intermodality	0	1	2	1	0	1	1	1	0	1	1	1	1	2	2	0	2	1	X	1	3	2	2	2	1	1	0	1	1	32	32		
20	new mobility services	1	1	2	0	0	1	1	1	1	1	3	0	2	1	2	1	2	1	3	X	2	2	2	2	1	1	1	0	1	36	36		
21	ICT for mobility services	0	0	2	0	1	0	1	1	1	1	1	1	1	1	1	2	1	2	1	3	3	X	1	2	2	1	1	1	1	0	32	32	
22	mot. private mode share	1	2	2	0	0	0	1	0	1	3	3	2	1	2	0	1	1	1	1	3	2	X	2	3	1	1	0	2	2	38	38		
23	PT mode share	2	2	2	0	0	0	0	0	1	3	3	0	1	2	0	1	2	0	1	3	2	2	X	2	2	1	0	2	2	36	36		
24	NMT mode share	2	2	2	0	0	1	0	0	0	3	3	1	1	2	0	2	1	1	2	1	2	1	1	X	2	1	1	2	2	36	36		
25	mobility costs	1	2	1	1	1	2	3	1	1	1	0	0	2	0	0	0	1	0	0	3	2	2	2	3	X	0	1	0	0	30	30		
26	transport safety and security	2	1	2	1	0	1	1	1	1	0	3	1	2	1	1	1	1	0	1	1	3	2	2	3	0	X	2	0	0	34	34		
27	social equity	2	1	1	1	1	0	3	1	2	0	2	0	1	0	0	1	2	0	0	0	1	0	0	0	1	0	X	0	0	20	20		
28	transport energy demand	2	2	0	1	0	0	0	0	1	1	0	0	0	0	1	1	0	0	1	1	0	0	0	2	0	0	X	2	15	15			
29	environmental impacts	2	3	0	1	0	0	1	1	1	1	3	0	0	0	0	0	0	0	1	2	1	1	2	2	1	0	2	0	X	25	25		



Passive sum

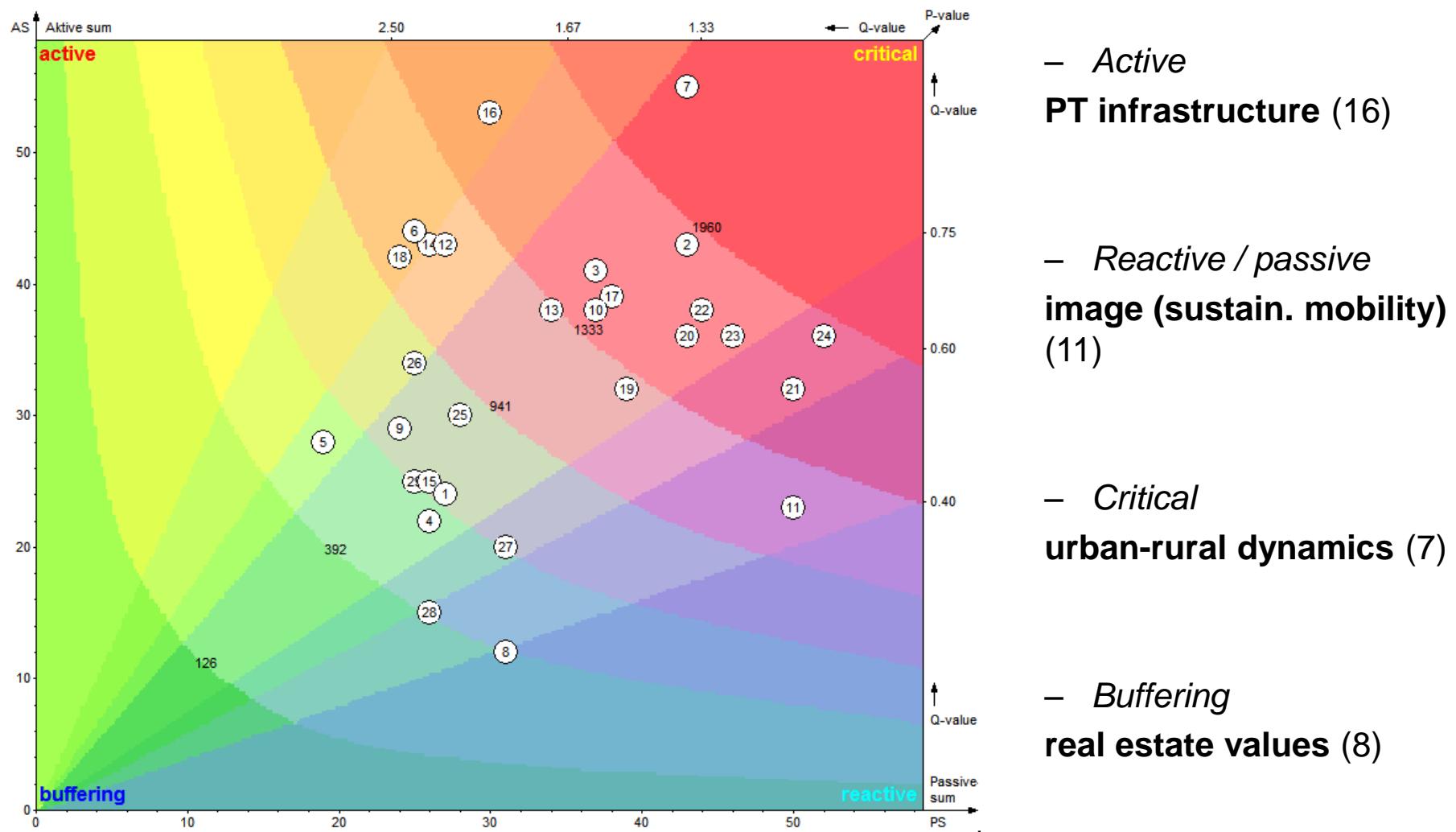
Δ car ownership has a strong effect on mot. private mode share



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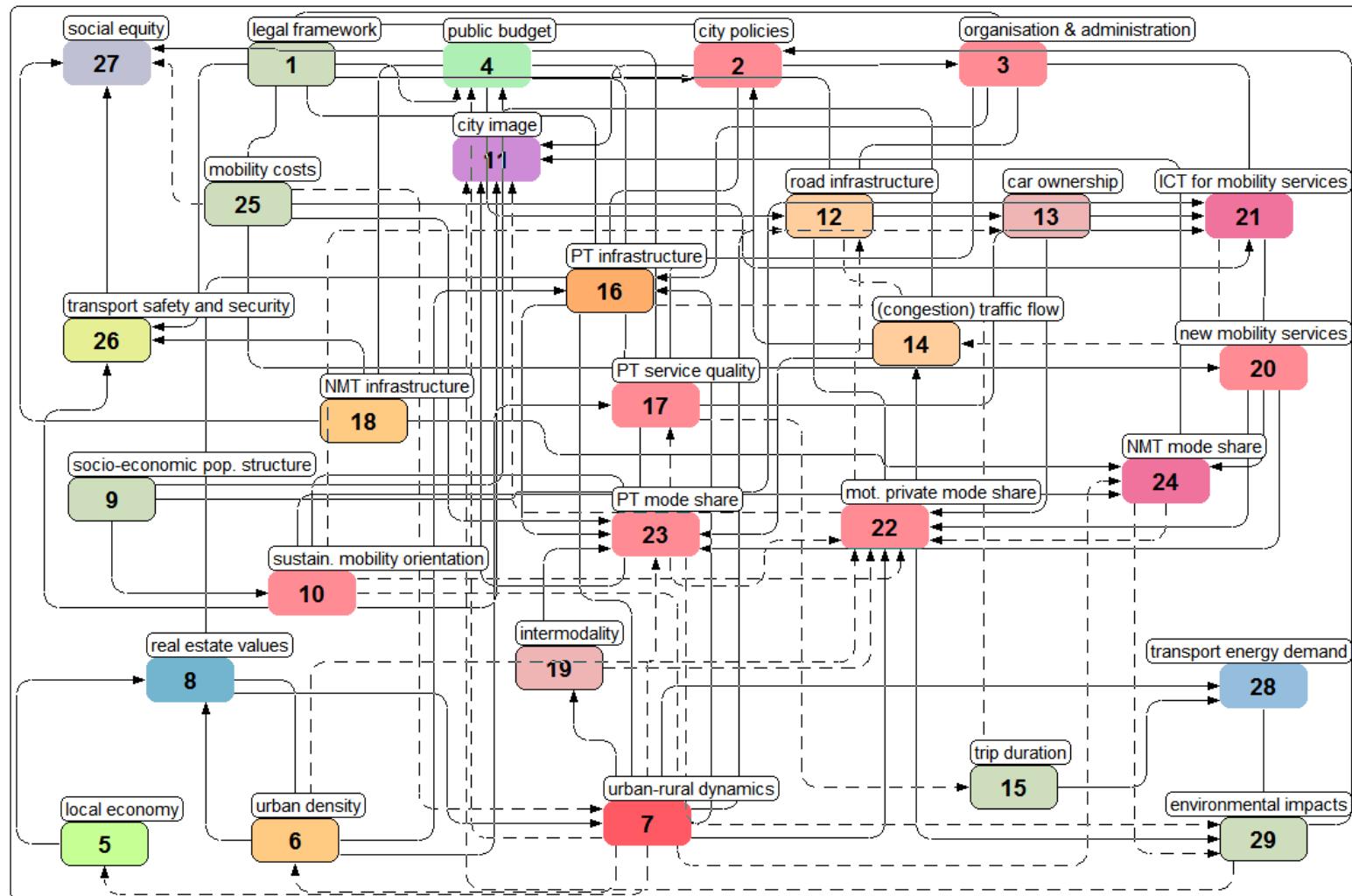
# 4. Systemic role



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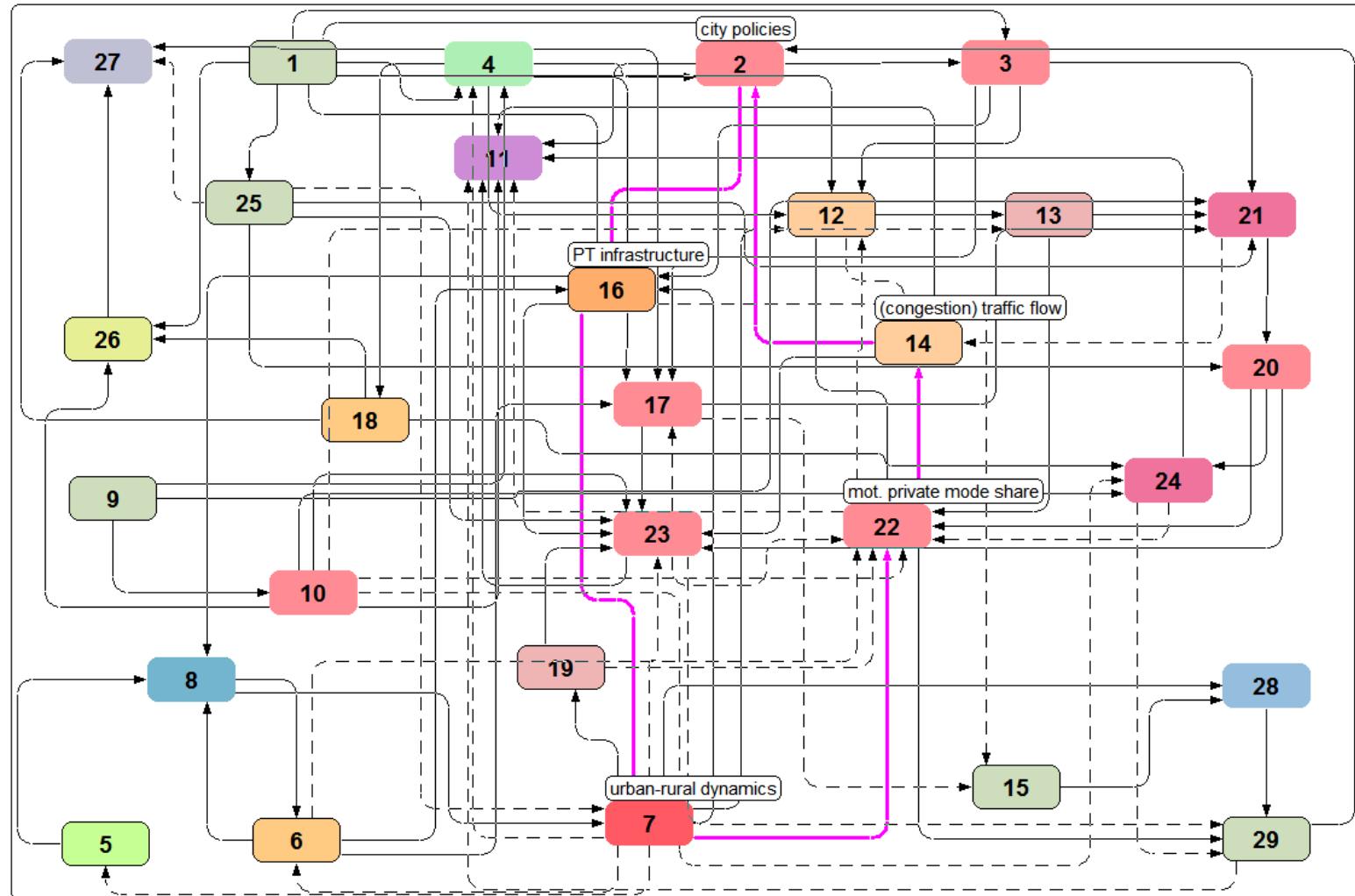
# 5. Effect system (Generic code)



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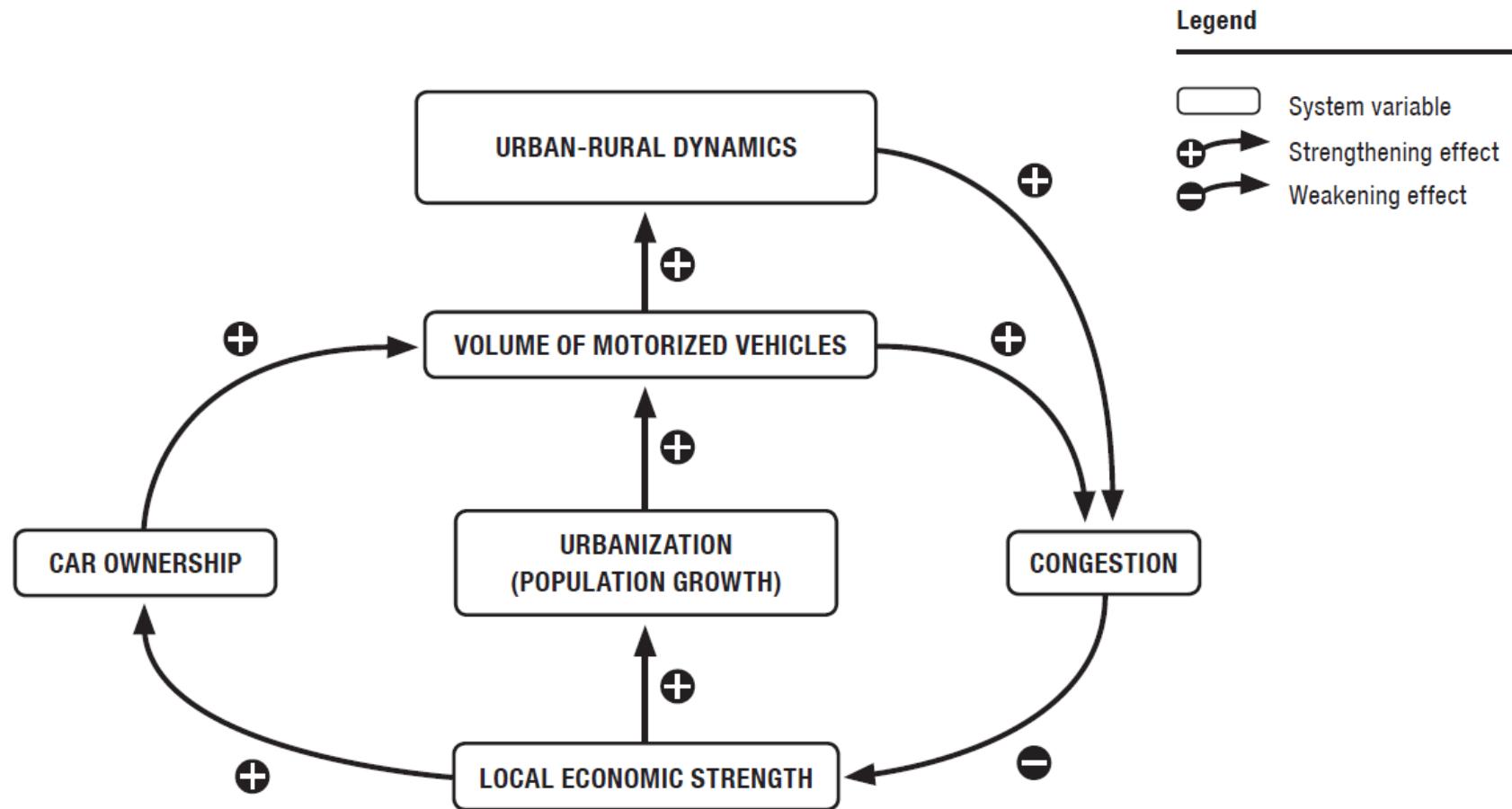
# 5. Effect system (Generic code)



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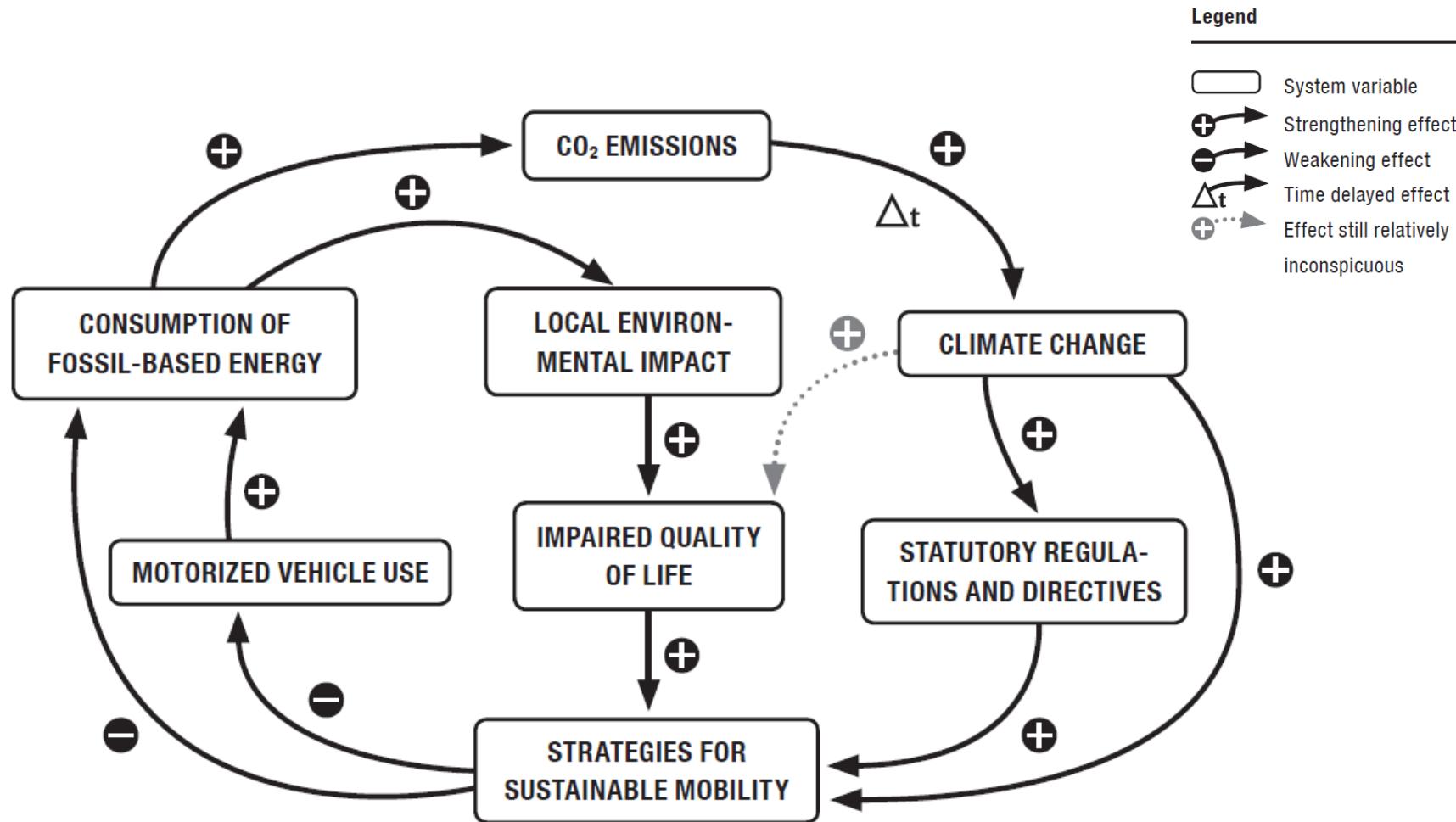
# Economic development and urbanization



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# Environmental impact and climate change



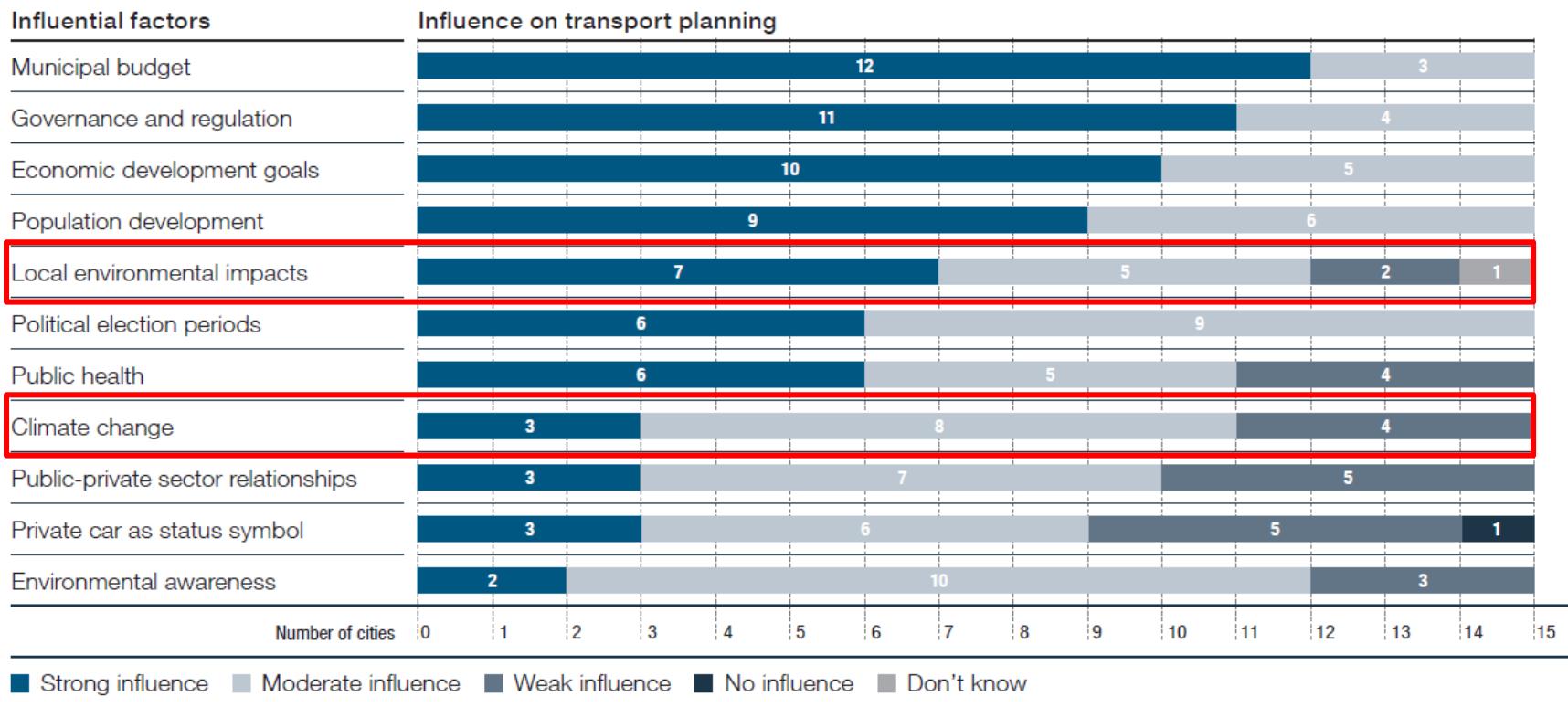
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# Environmental impact and climate change

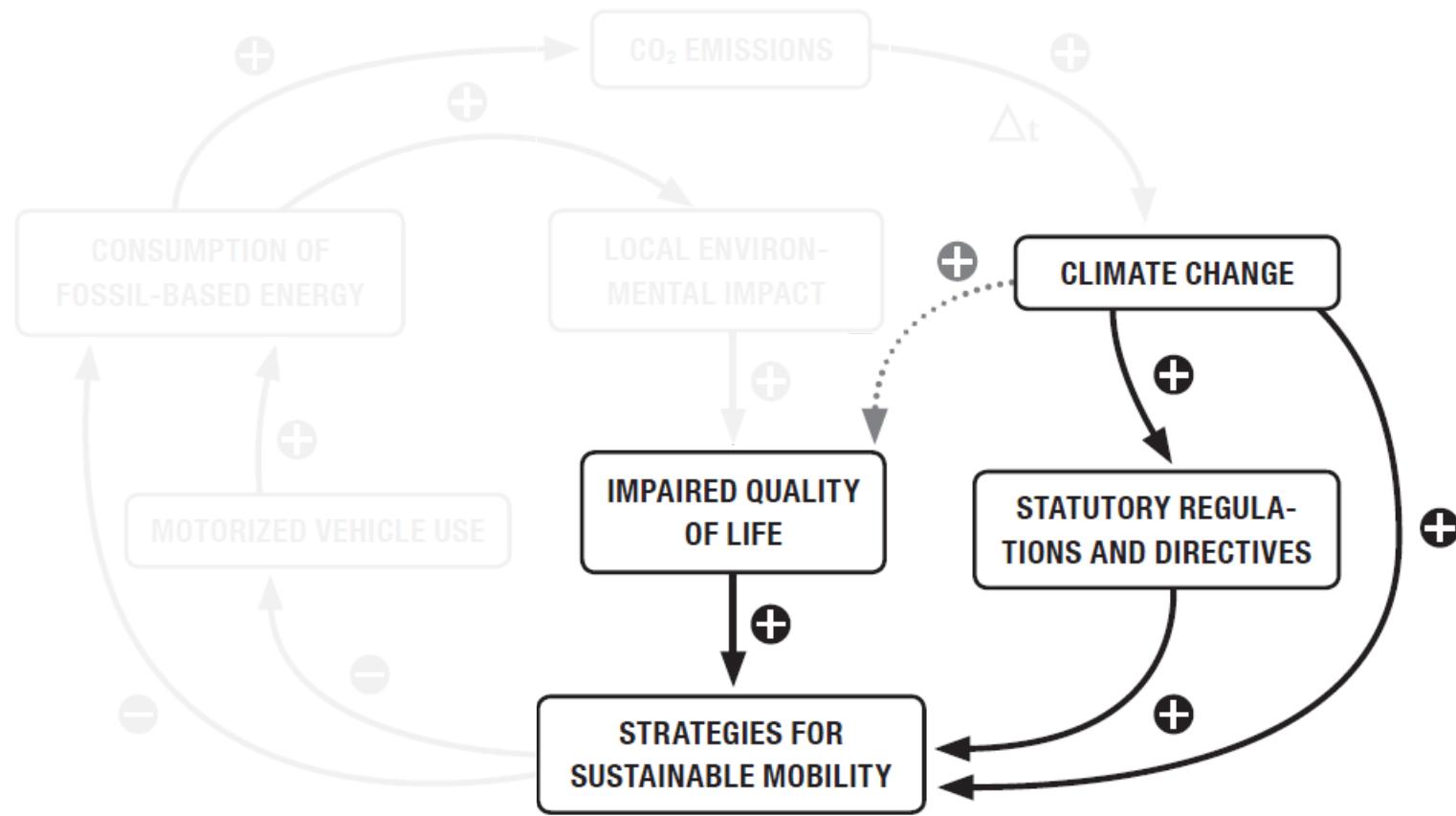
Local environmental impacts have a stronger influence on transport planning than climate change

Importance of different influential factors for transport planning



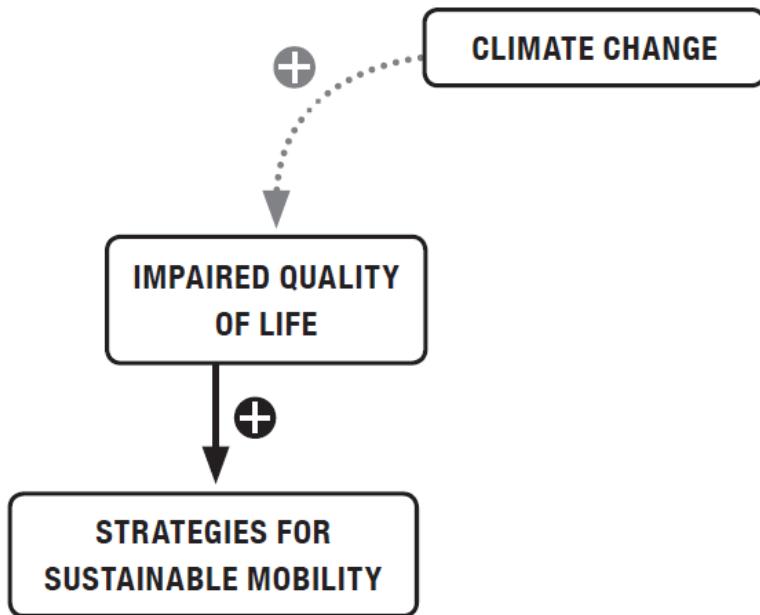
# Environmental impact and climate change

How do cities cities with the challenge of climate change?



# Environmental impact and climate change

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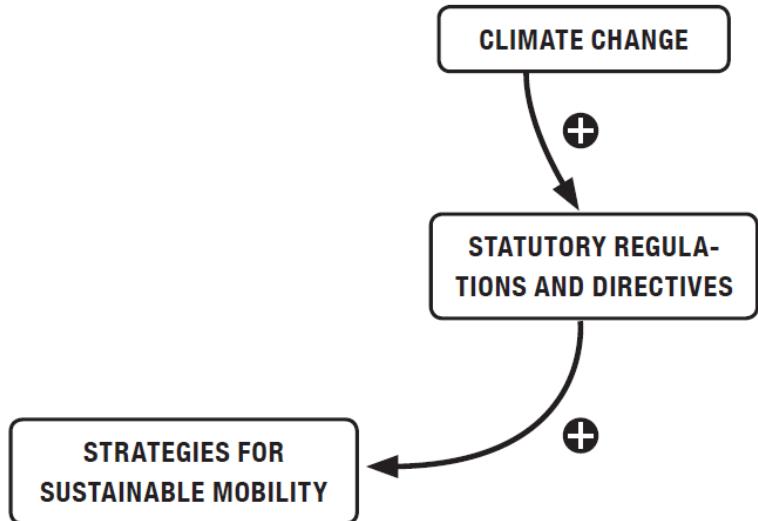
**Not yet noticeable in most case-study cities, but**

- Concerns in Singapore about rising sea level
- Melbourne expects increased risk of bushfires



# Environmental impact and climate change

## Example: Sao Paulo



### ENVIRONMENTAL REGULATIONS

#### Federal

CONAMA – Resolução 418/09  
PCPV / In Use Vehicles Inspection

+

#### Municipal

Law N° 14.933/09 (Climate changes prevention)  
2018 – bus fleet must run on 100% renewable fuels  
2009 – start Program substituting 10% each year



#### PCPV

Vehicle Pollution Control Plan



✓ Diesel



- ✓ Biodiesel
- ✓ Ethanol
- ✓ Sugar Cane Diesel

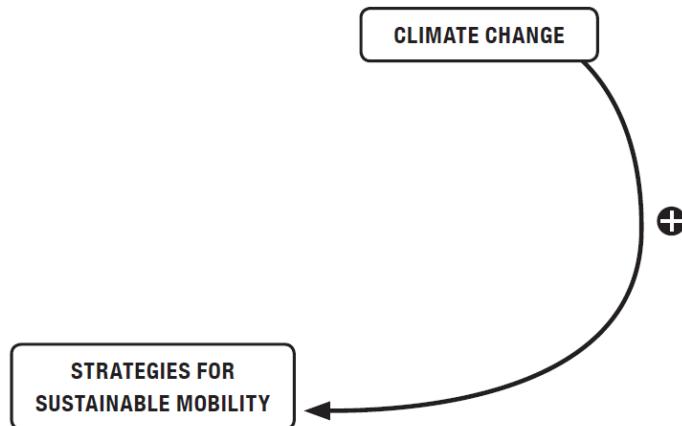


- ✓ Trolleybus
- ✓ Hybrid
- ✓ Battery
- ✓ Fuel Cell Bus



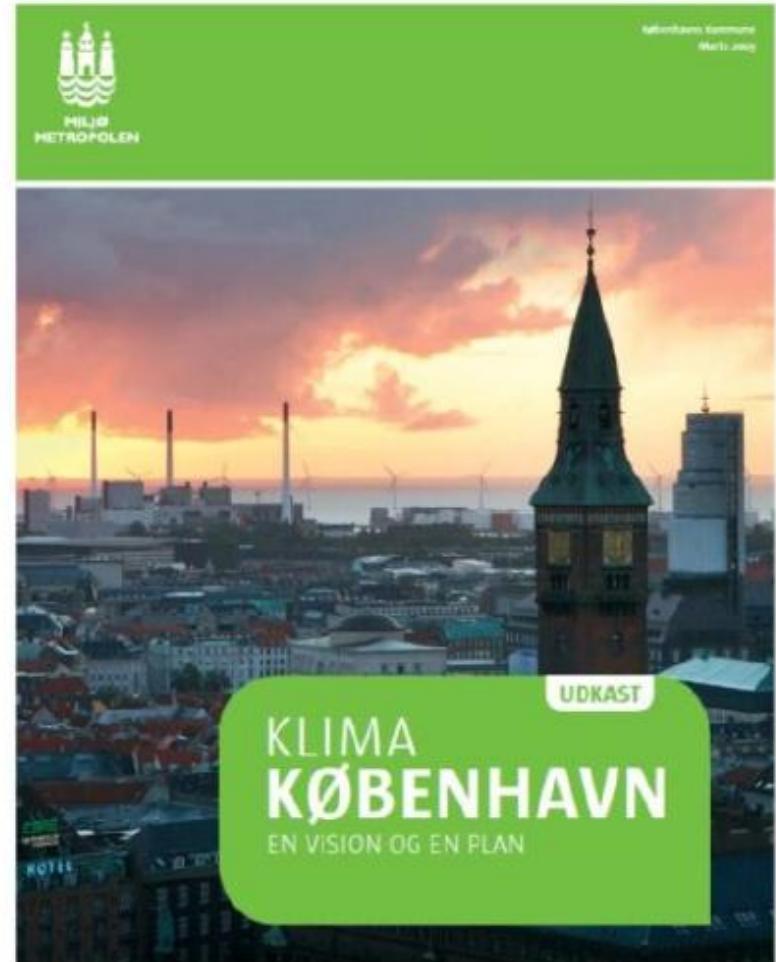
# Environmental impact and climate change

Example: Copenhagen



## Copenhagen Climate Plan

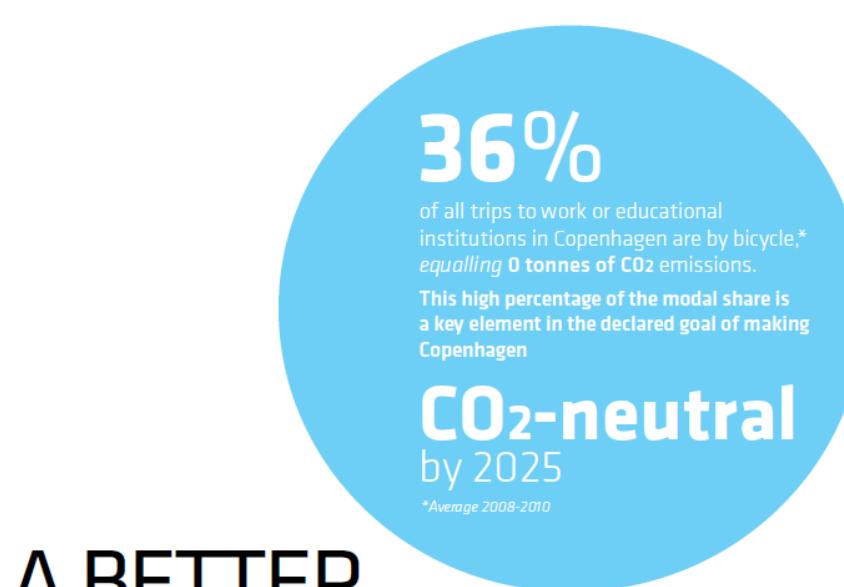
- 20% CO<sub>2</sub>-reduction 2005-2015
- CO<sub>2</sub> neutral by 2025



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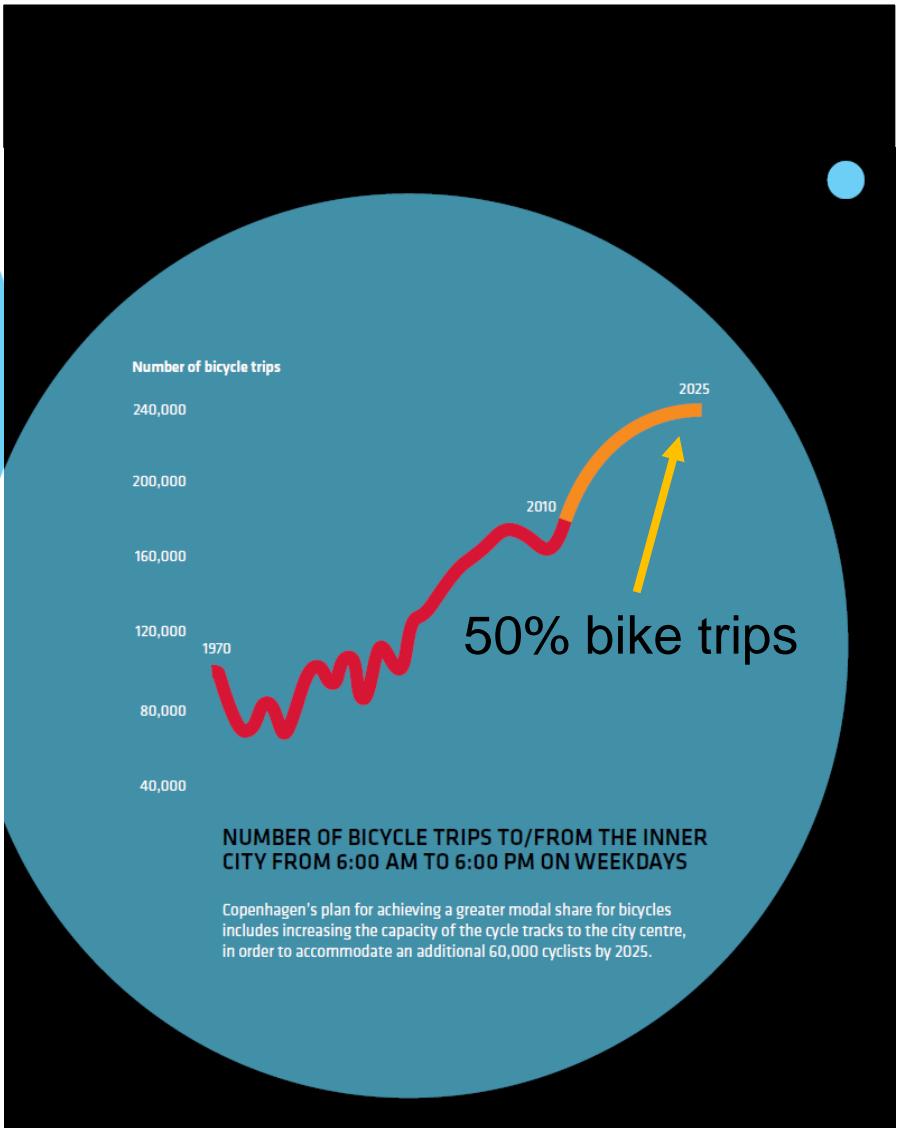
# Copenhagen's ambitious plans:



**A BETTER  
BICYCLE CITY  
A MORE  
LIVEABLE  
CITY**

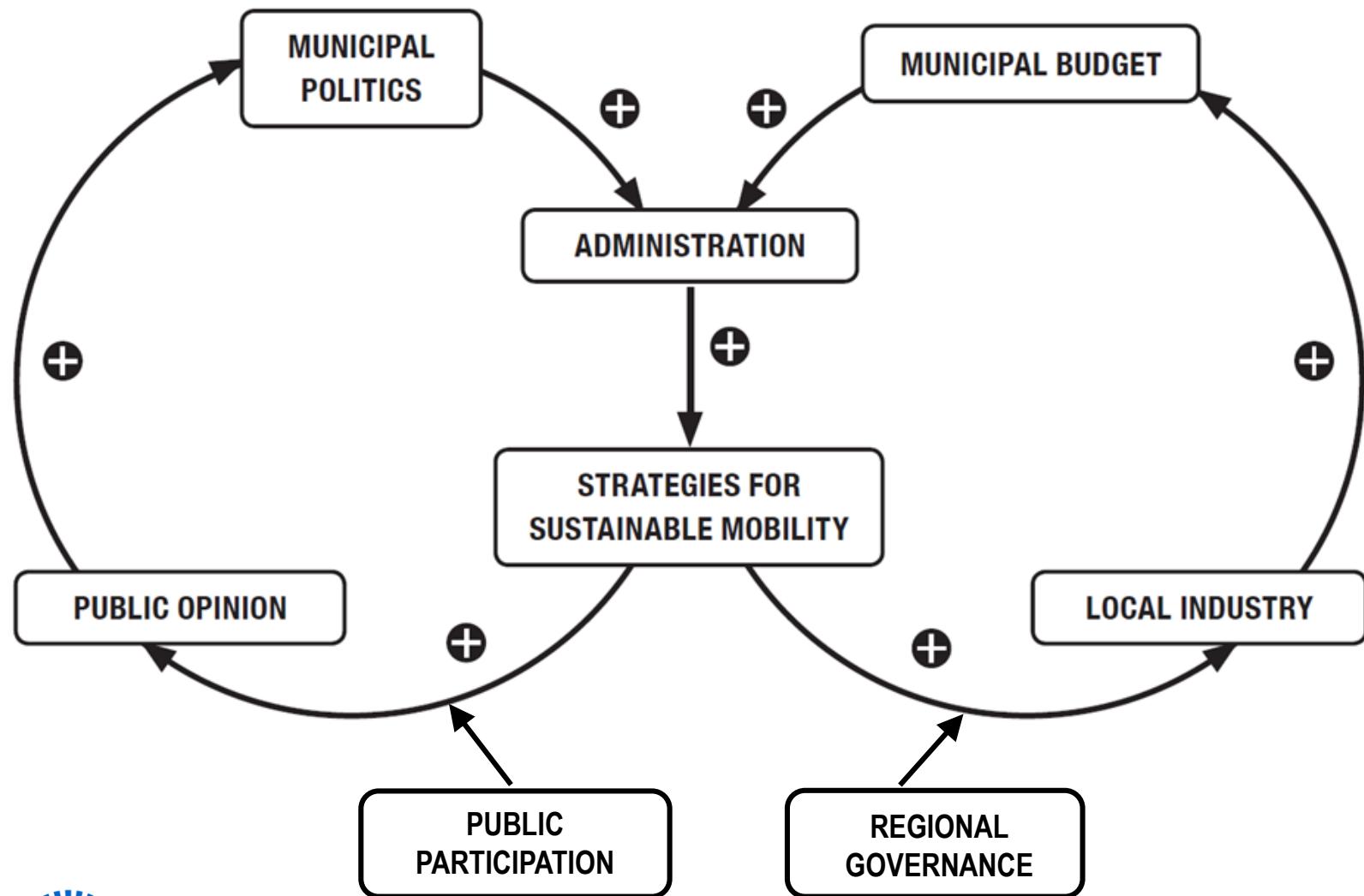
A bicycle-friendly city is a city with more space, less noise, cleaner air, healthier citizens and a better economy. It's a city that is a nicer place to be in and where individuals have a higher quality of life. Where accessibility is high and there is a short route from thought to action if one wants to head out into nature, participate in cultural or sports activities or buy locally. Bicycle traffic is therefore not a singular goal but rather an effective tool to use when creating a liveable city with space for diversity and development.

Fortunately, it pays off to invest in urban cycling. Increased cycling levels give society less congestion, fewer sick days, longer life expectancy, less wear and tear on the roads and less pollution. Cycling initiatives are also inexpensive compared with other transport investments.



Source: „Good, Better, Best“ The City of Copenhagen's Bicycle strategy 2011-2025

# Implementation of strategies



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Thank you very much for your attention!

Contact:

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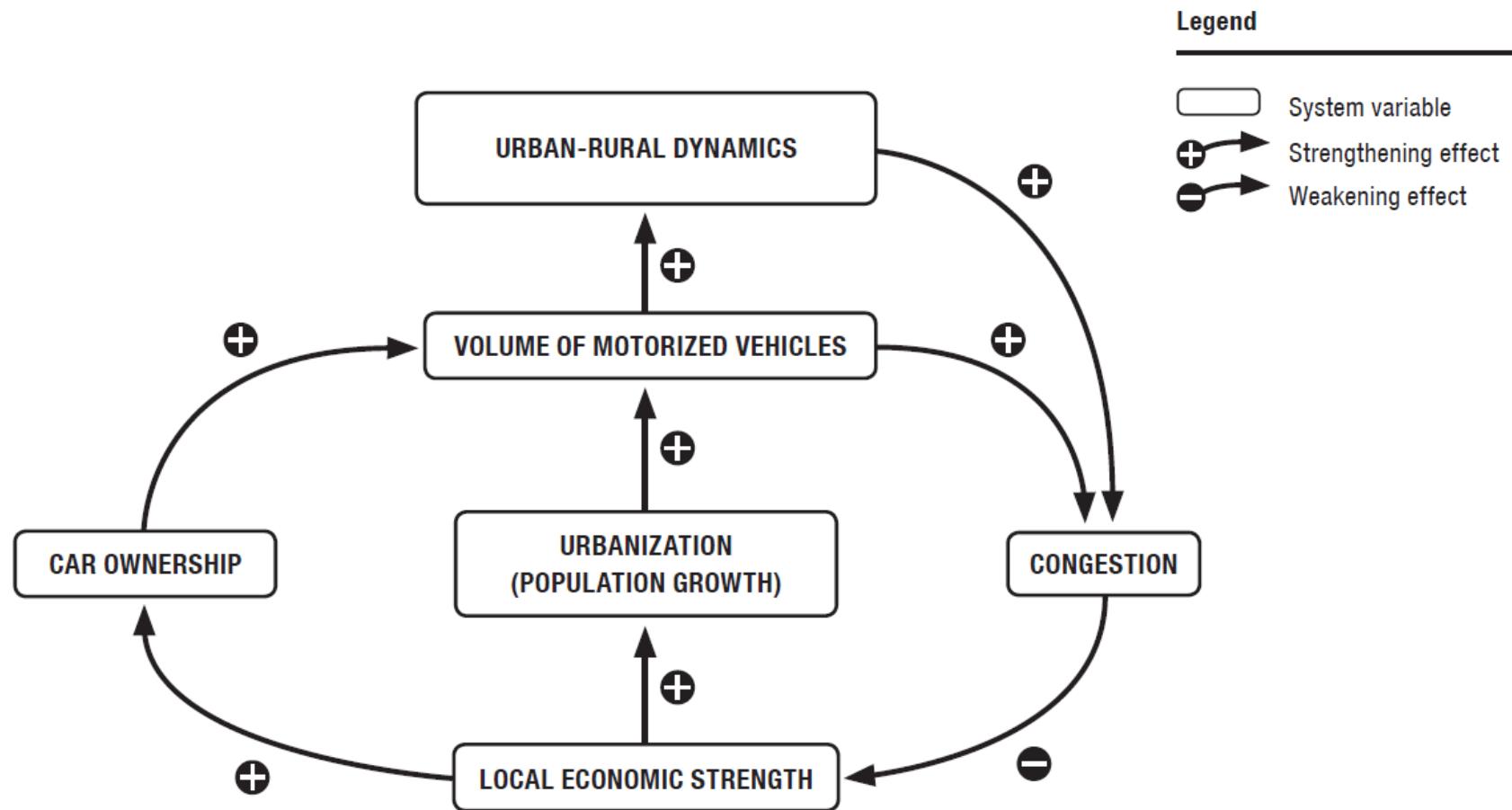
[gebhart.wulfhorst@tum.de](mailto:gebhart.wulfhorst@tum.de)



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# The economic development and urbanization control loop

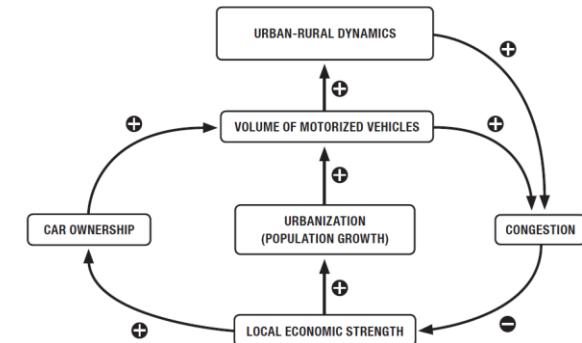
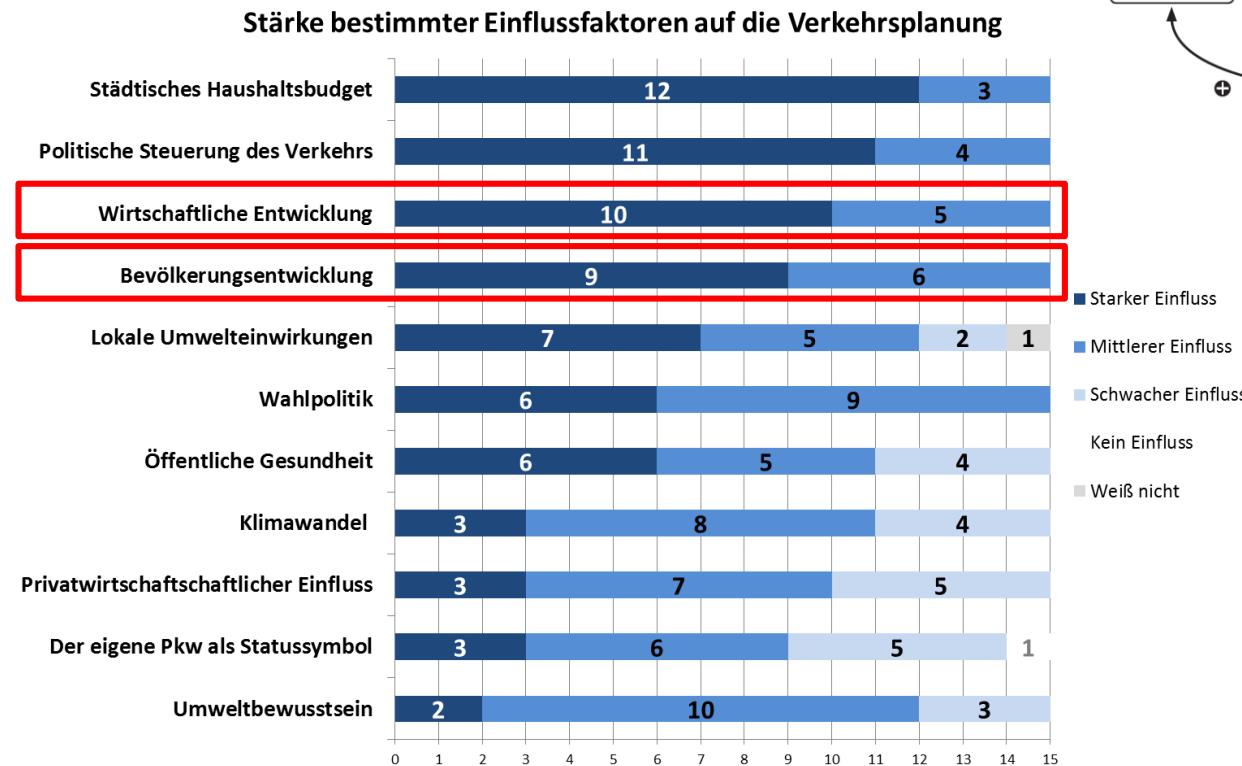


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# The economic development and urbanization control loop

## Ökonomische Situation und Bevölkerungswachstum sind Treiber der lokalen Verkehrsplanung

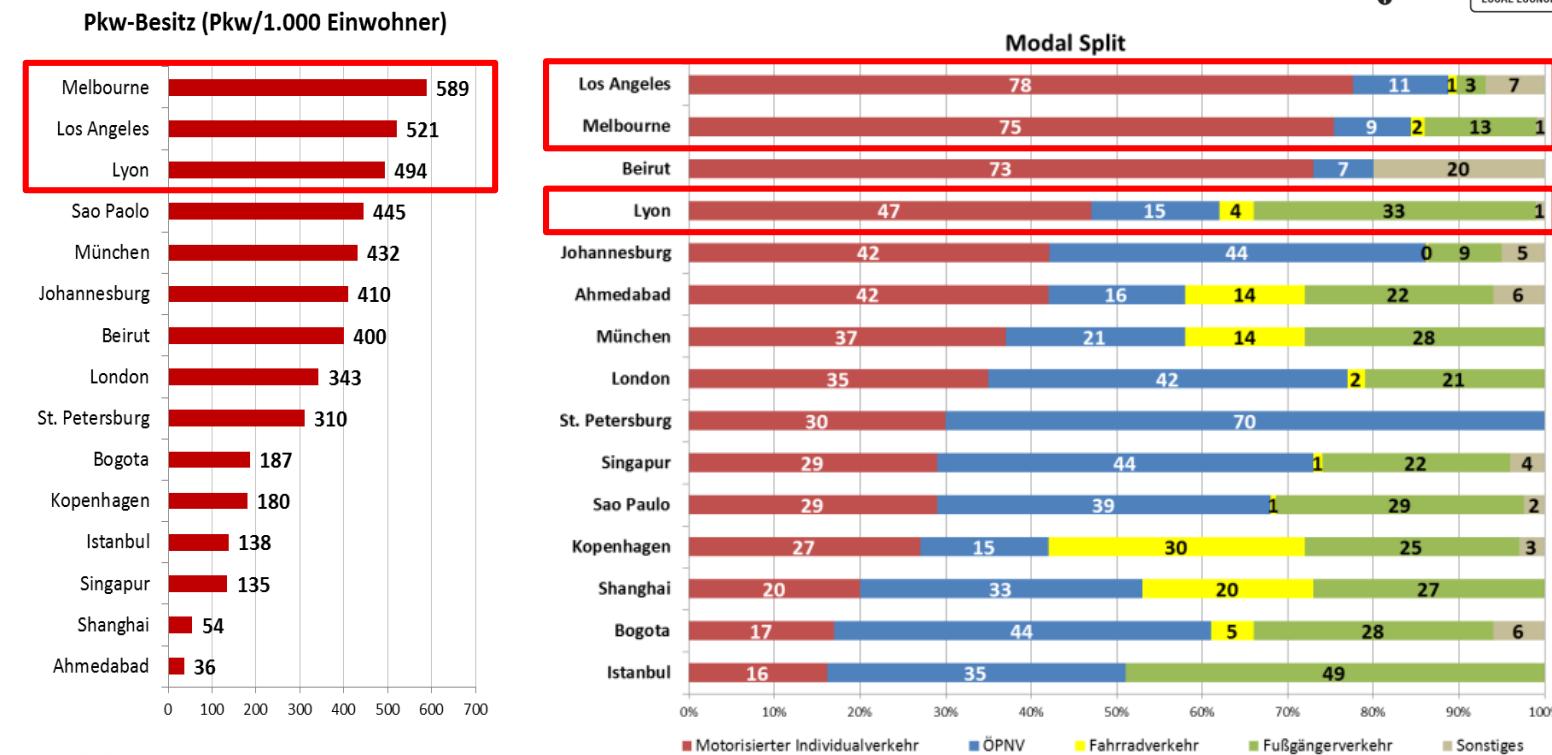
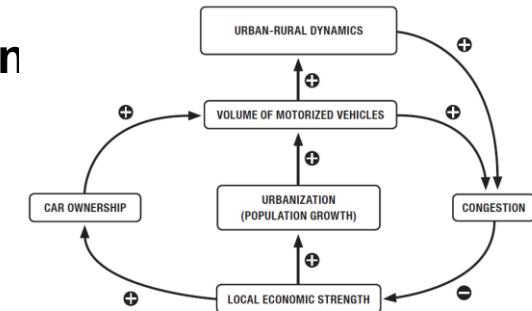


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# The economic development and urbanization control loop

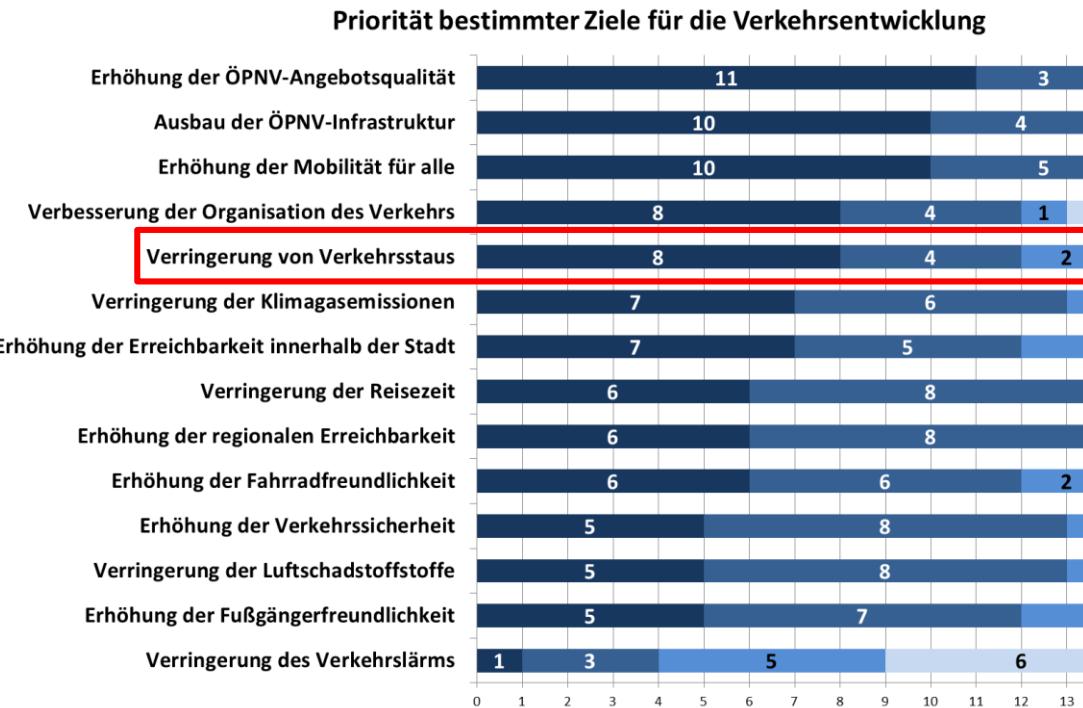
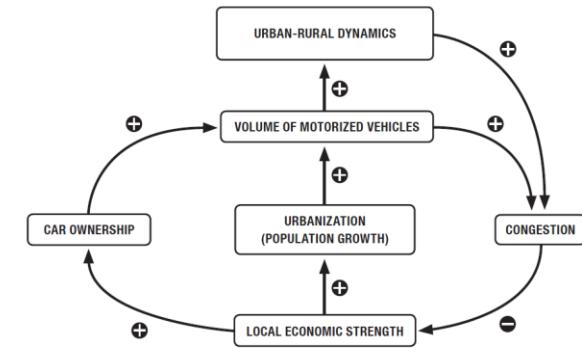
**Städte mit hohem Pkw-Besitz zeigen auch die höchsten Pkw-Verkehrsanteile**



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# The economic development and urbanization control loop

**Stauvermeidung hat hohe Priorität  
Strategien werden v.a. in der ÖPNV-Verbesserung  
gesehen**



- Höchste Priorität
- Hohe Priorität
- Mittlere Priorität
- Niedrige Priorität
- Niedrigste Priorität
- Weiß nicht
- keine Angabe

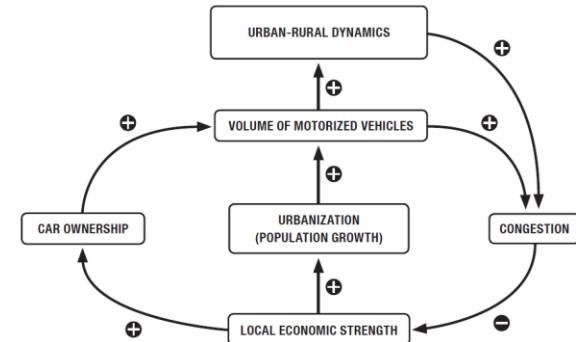


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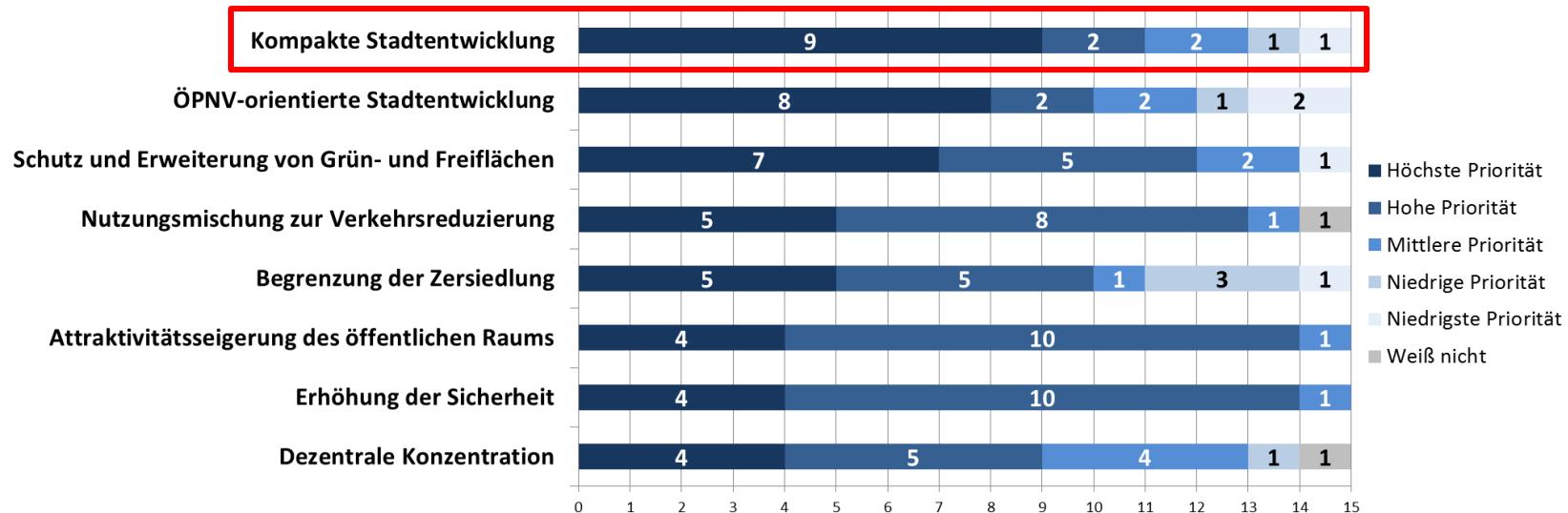


# The economic development and urbanization control loop

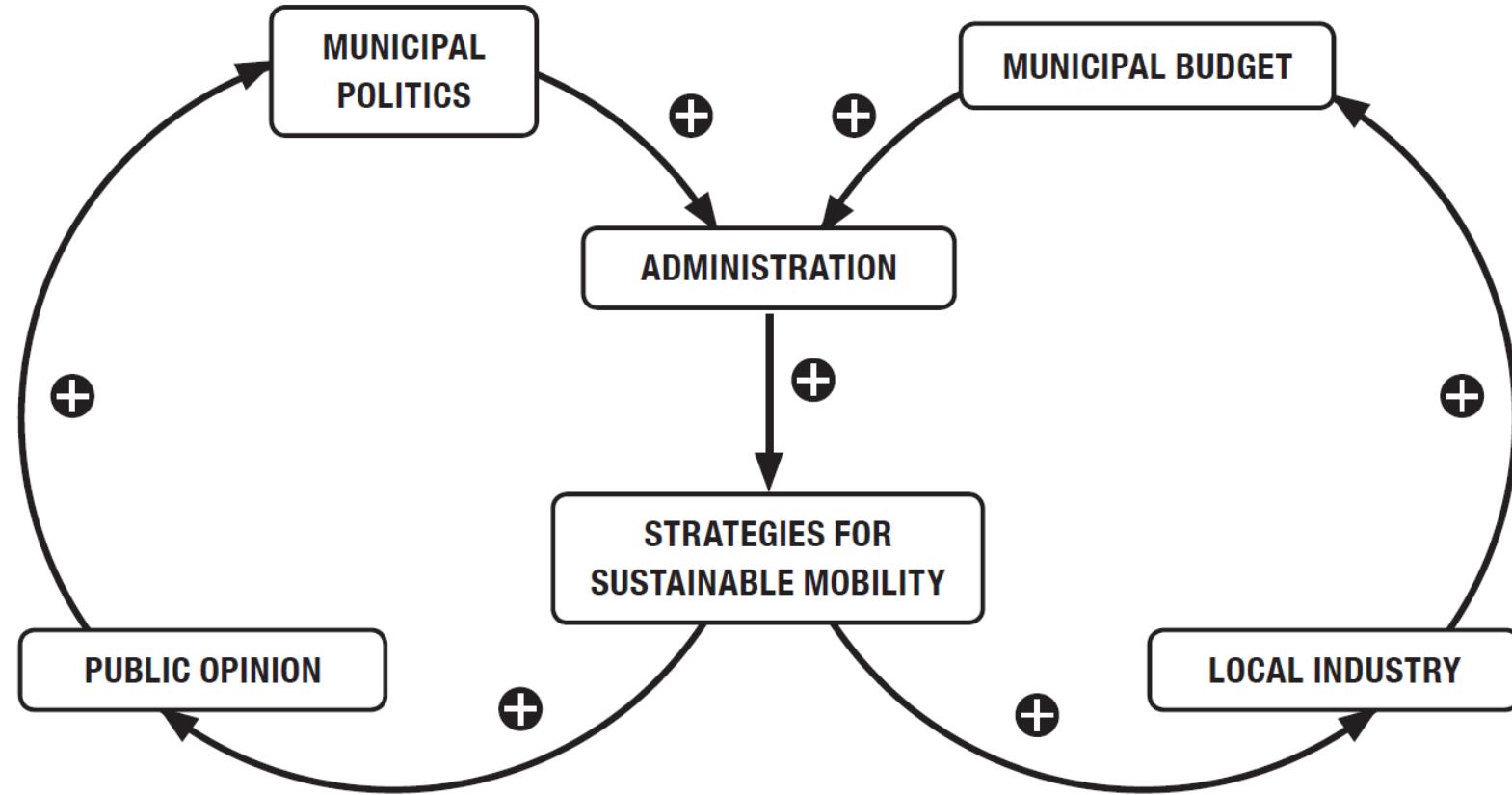
Die Städte haben die Folgen der Suburbanisierung für den Verkehr erkannt und verfolgen kompakte Entwicklung



Priorität bestimmter Ziele für die Stadtentwicklung

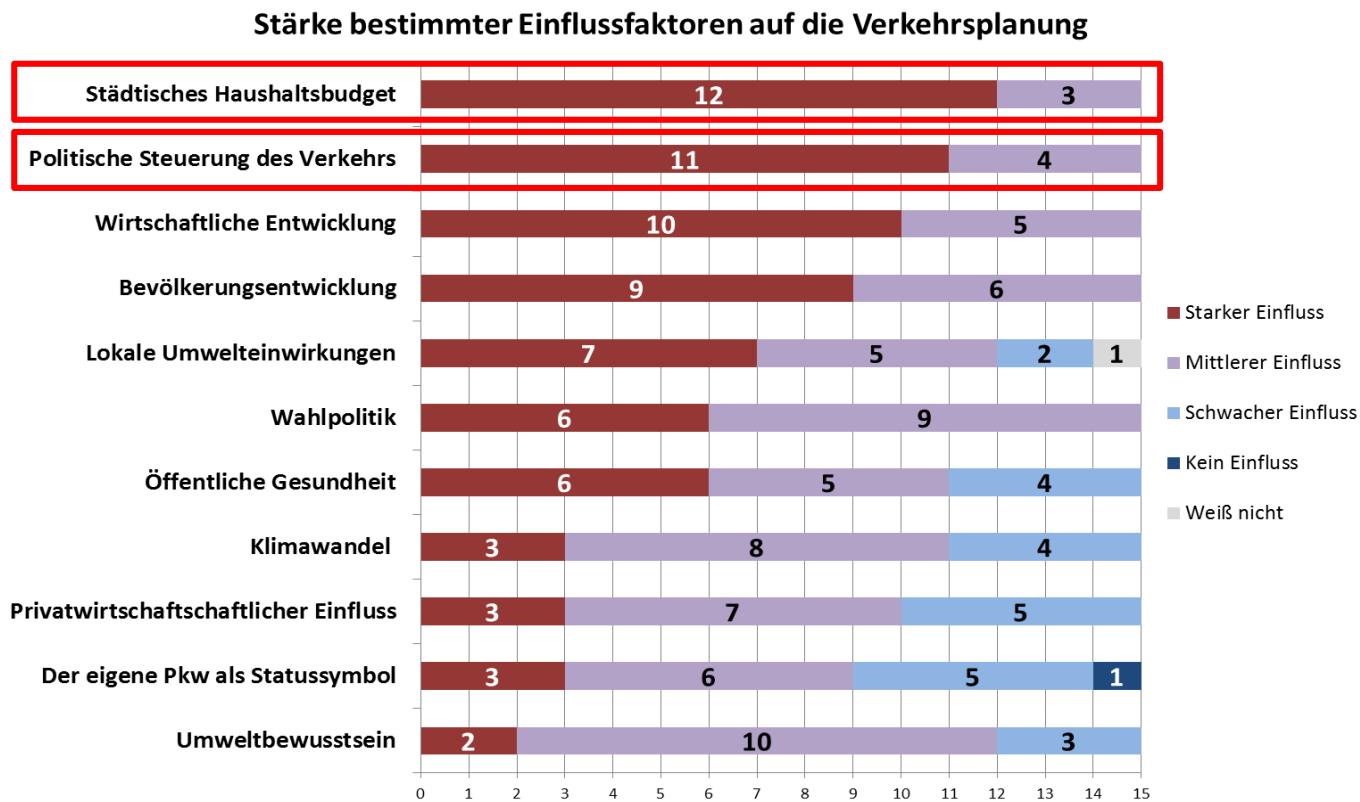


# The implementation of strategy control loop

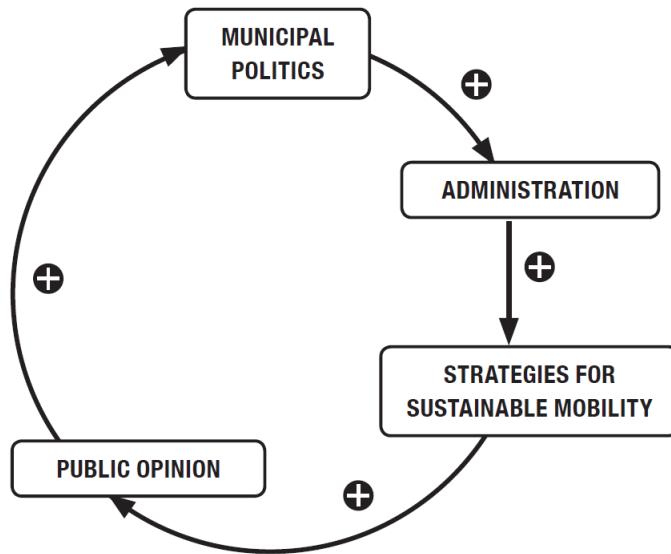


# The implementation of strategy control loop

Finanzielle Situation und politische Steuerung setzen Rahmen für den Handlungsspielraum



# The implementation of strategy control loop



## Beispiel München: Umfangreiche Bürgerbeteiligung bei der Erarbeitung des Verkehrsentwicklungsplans

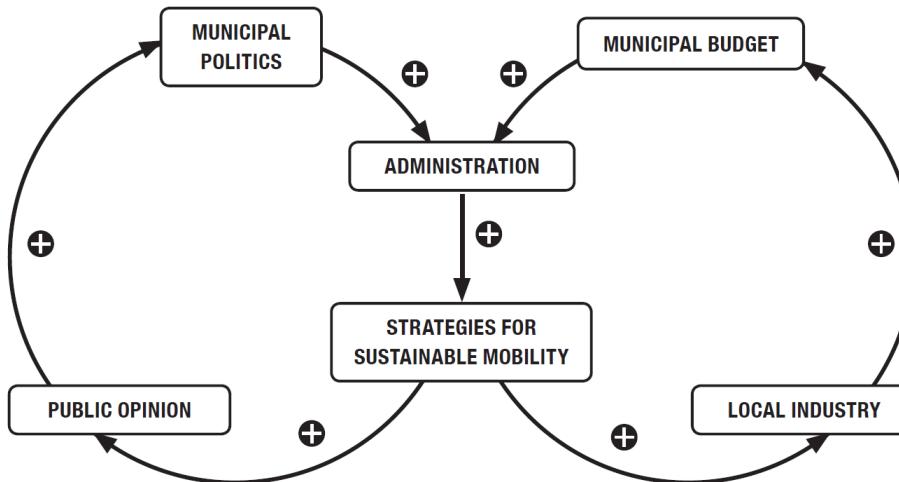
Broschüre, Flyer, Internet  
Diskussion vor Ort in allen Stadtbezirken  
Öffentliche Expertendiskussionen mit  
Medienbeteiligung (SZ)  
Bearbeitung von 1250 Anmerkungen der  
Bürger

- Hohe Akzeptanz der Maßnahmen
- Messbare Erfolges des Plans



# The implementation of strategy control loop

Example:  
Los Angeles



## \$0.15/gallon countywide gas tax

Support	38%
Oppose	59%

## Double parking rates & fines

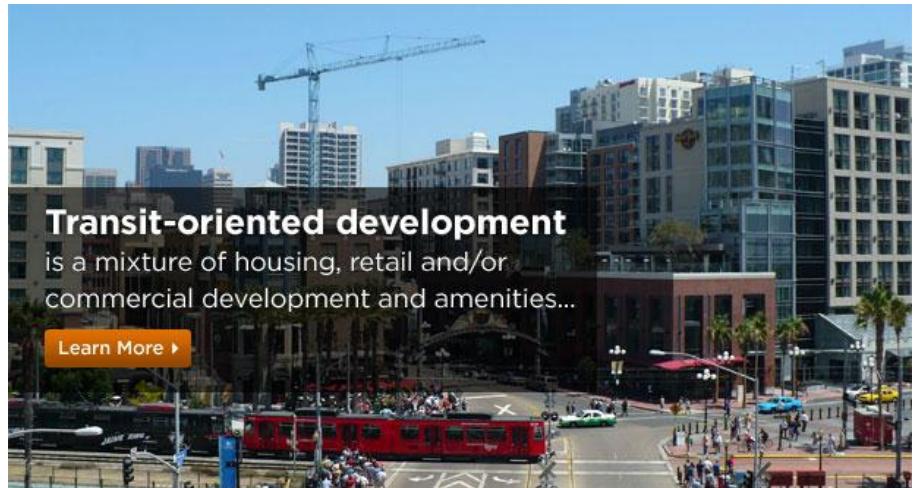
Support	42%
Oppose	54%

## 0.5% countywide sales tax

	2006	2007	2008
Support	59%	65%	66%
Oppose	36%	28%	24%

**Transit-oriented development**  
is a mixture of housing, retail and/or commercial development and amenities...

[Learn More ▶](#)

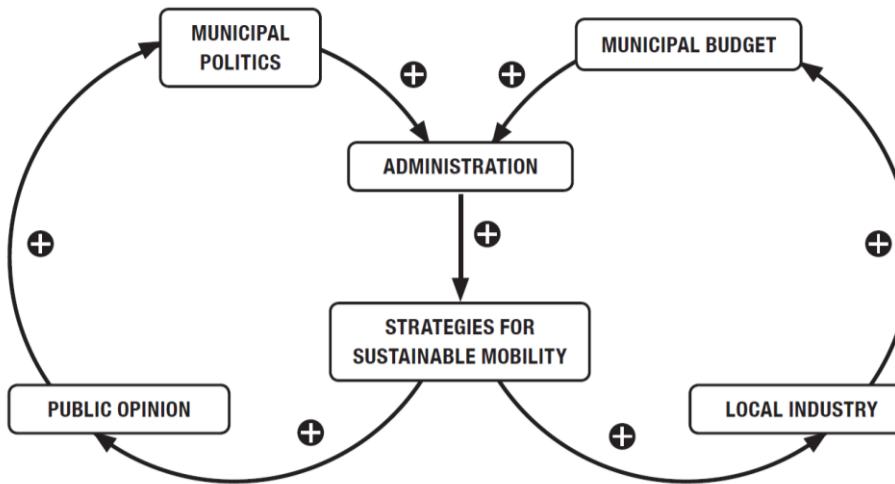


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# The implementation of strategy control loop

**Beispiel  
Beirut:**



Umsetzungsprobleme aufgrund von zersplitterten Zuständigkeiten im Verkehrsbereich

- Stadt
- Verwaltungsbezirk,
- Innenministerium,
- Ministerium für öffentliche Arbeiten und Verkehr,
- Rat für Entwicklung und Wiederaufbau
- öffentlichen Verkehrsbehörde



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**Rolle der Variablen**

**PT infrastructure**

Sehr wirksame, aber kritische Komponente, deren Entwicklung im Auge behalten werden muß, insbesondere, wenn man sie ändert, um damit Weichen zu stellen.

**Schließen**

**Rolle der Variablen**

**image**

Die bereits starke Reaktion dieser leicht kritischen Komponente auf Veränderungen im System (auch wenn durch sie selbst verursacht) macht sie für gezielte steuernde Eingriffe ungeeignet. Ein unzuverlässiger, aber - weil leicht zu handhaben - auch verführerischer Hebel.

**Schließen**

**Rolle der Variablen**

**social equity**

Leicht reaktive und schwach puffernde Komponente, die bei der Selbstregulation des Systems mitwirkt, ohne jedoch Indikator zu sein.

**Schließen**

**Rolle der Variablen**

**urban-rural dynamics**

Hier finden sich starke Beschleuniger und Katalysatoren, die zwar als Initialzündung geeignet sind, um Dinge überhaupt in Gang zu bringen. Unkontrolliertes Aufschaukeln und Umskippen ist jedoch dabei sehr leicht möglich, daher höchste Vorsicht (Samthandschuhe)!

**Schließen**

